KERRVILLE-KERR COUNTY JOINT AIRPORT BOARD

Regular Meeting

Wednesday, August 26, 2020 at 8:30 a.m.

Hill Country Youth Event Center

3785 TX Highway 27

Kerrville, Texas 78028

| MEMBERS PRESENT: |
|---------------------------------------|
| Mark Mosier, President |
| Jim Mans, Vice President |
| Stephen Schmerbeck |
| Trey Atkission |
| MEMBERS ABSENT: |
| Keith Miller |
| AIRPORT BOARD STAFF PRESENT: |
| Mary Rohrer, Airport Manager |
| VISITORS: |
| Jonathan Letz, County Commissioner |
| Judy Eychner, City Council Member |
| EA Hoppe, Deputy City Manager |
| James Robles, County Auditor's Office |
| Joe Kennedy |
| Scott Schellhase |
| Matt Christiansen |

Dee Christiansen

I-N-D-E-X

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| 1. | VISTOR'S FORUM | 3 |
| 2. | KERRVILLE-KERR COUNTY JOINT AIRPORT BOARD MEMBER FORUM | 3 |
| 3. | CONSENT AGENDA | 3 |
| | 3 A. Approval of the Board Minutes for June 24, 2020 Meetings | 3 |
| 4. | DISCUSSION AND POSSIBLE ACTION | |
| | 4 A. Monthly Financials for July 22, 2020 | 3 |
| | 4 B. Monthly update from Kerrville Aviation | 3 |
| | 4 C. Presentation of proposed hangar project | 3 |
| | 4 D. Interlocal Agreement and Financial Management Policies | 3 |
| | 4 E. Strategic Plan Update | 3 |
| | 4 F. TxDOT T-hangar Project | 3 |
| | 4G. General Update | |
| | July 30, 2020 Storm Damage Repair status FY 2020 Projects Updates Leasing Update | 3 3 3 |
| 5 | ADJOURNMENT | 3 |

CALL TO ORDER

1. VISTORS FORUM:

None

2. KERRVILLE-KERR COUNTY JOINT AIRPORT BOARD MEMBER FORUM:

Mary Rohrer, Airport Manager reported to the Board the FAA Facilities Directory will be updated to reflect Runway 12/30 to be the Common Runway. The directory will be published in mid -September. Until that time she will add an announcement on the AWOS.

Mark Mosier, President of the Airport Board thanked all those present on site after the wind storm for their help.

Mary Rohrer reminded everyone of the October 9, 2020 Strategic Plan Meeting.

3. CONSENT AGENDA

3 A. The Board approved the minutes for the July, 2020 meeting with a vote of 3-1.

4. DISCUSSION AND POSSIBLE ACTION

- 4A. The Board voted to accept the financial report for July 2020 with a vote of 4-0. (See handout 4A. 1-11)
- 4B. Monthly Update from Kerrville Aviation Joe Kennedy no action needed
- 4C. Presentation of Proposed hangar project Matt Christiansen Mr. Christiansen will submit a Letter of Intent to the Airport Board.
- 4D. Interlocal Agreement Action taken the items identified on the list will be prioritized and sent to the City and County Representatives for their review. A meeting will then be set up for these Representatives, Airport Board Members and Airport Manager to meet and discuss before the October 9th Airport Strategic Plan Meeting. (See handout 4D Financial Management Policies pages 1-5)
- 4 E. Strategic Plan Update Jim Mans no action taken. (See handout 4E Financial Projections 1-3)
- 4 F. TxDOT T- Hangar Project Mary Rohrer- no action taken (See handout 4F Construction Costs, Hangar Size and Number, and Rent 1-3).
- 4 G. General Update Mary Rohrer
 - 1. July 30, 2020 Storm Damage Repair Status no action needed (See handout 4G.1)
 - 2. FY 2020 Projects Updates no action needed (See handout 4G. 2 1-3)
 - 3. Leasing Update no action needed (See handout 4G. 3

5. ADJOURNMENT

The Joint Airport Board adjourned the meeting at 11:03 am.

AGENDA REGULAR MEETING OF THE KERRVILLE-KERR COUNTY JOINT AIRPORT BOARD AUGUST 26, 2020 at 8:30 AM HILL COUNTRY YOUTH EVENT CENTER 3785 Hwy 27, KERRVILLE, TEXAS

CALL TO ORDER

1. VISITORS FORUM:

At this time, any person with business not scheduled on the agenda may speak with the airport board. No deliberation or action can be taken on these items because the Open Meetings Act requires an item be posted on an agenda 72 hours before the meeting. Visitors are asked to limit presentations to three minutes.

2. KERRVILLE-KERR COUNTY JOINT AIRPORT BOARD MEMBER FORUM

At this time, any member(s) of the Kerrville – Kerr County Joint Airport Board may speak to the Board and/or public present on any matter not scheduled on the agenda. (No deliberate or formal action can be taken on these items because the Open Meetings Act requires an item that requires formal action to be posted on the agenda 72 hours before the meeting. If formal action is required, the item will be placed on an agenda for a future meeting.)

3. CONSENT AGENDA

All items listed below within the consent agenda are considered routine by the Board and will be enacted with one motion. There will not be separate discussion of items unless a Board Member or citizen so request, in which event the item will be removed from the general order of business and considered in its normal sequence.

3 A. Approval of July 22, 2020 Board Meeting Minutes

4. DISCUSSION AND POSSIBLE ACTION

- 4A. Monthly Financials, July James Robles
- 4B. Update from Kerrville Aviation Joe Kennedy
- 4C. Presentation of proposed hangar project Matt Christiansen
- 4D. Interlocal Agreement and Financial Management Policies Jim Mans
- 4E. Strategic Plan Update- Joint Meeting on October-4, 2020 at 10 am, Dietert Center
- 4F. TxDOT T-hangar Project, Mary Rohrer Propry October 9
- 4G. General Update Mary Rohrer
 - 1. July 30, 2020 Storm Damage Repair status
 - 2. FY 2020 Projects Updates
 - 3. Leasing Update

5. ADJOURNMENT

| The facility is wheelchair accessible and accessible parking spaces hours prior to this event. Please contact the Kerr County Commission | s are available ioners' Court | e. Requests for accommodations must be made 48 at 830-792-2211 for further information. |
|--|----------------------------------|---|
| I do hereby certify that this notice of meeting was posted on the bu said notice was posted on the following date and time: least 72 hours preceding the scheduled time of the meeting. | lletin board a | t the Kerr County Courthouse, Kerrville, Texas, and and remained posted continuously for at |
| Deputy County Clerk, Kerr County, Texas | | |

Kerrville-Kerr County Airport Financial Statements



For the month of July, 2020

auditor@co.kerr.tx.us 830-792-2236 3-21-2020 09:43 AM

KERRVILLE-KERR COUNTY AIRPORT BALANCE SHEET AS OF: JULY 31ST, 2020

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1 -Airport

ACCOUNT# TITLE

SSETS ----47-103-100 NOW ACCOUNT 617,186.28 47-103-117 DUE FROM FUND #17 0.00 47-103-150 OFFICIAL'S RECEIVABLE 0.00 47-103-200 INVESTMENTS 0.00 47-103-255 ACCOUNTS RECEIVABLE 0.00 47-103-260 INTERGOVERNMENTAL REC 0.00 47-103-265 LAND LEASES RECEIVABLE 0.00 47-103-300 TERMINAL LEASES RECEIVABLE 0.00 0.00 47-103-400 T-HANGER LEASES RECEIVABLE 0.00 47-103-604 VEHICLE RENT RECEIVABLE 0.00 47-103-605 STORAGE LEASE RECEIVABLE 47-103-610 FUEL FLOW RECEIVABLE 0.00 47-103-615 DEPOSITS RECEVIABLE 0.00 9,129.25 47-103-800 PREPAID INSURANCE 0.00 47-103-850 PREPAID EXPENSE

626,314.53

TOTAL ASSETS 626,314.53

0.00

0.00

| IABILITIES | | |
|--------------|-----------------------------|----------|
| | | |
| 47-202-000 # | ACCOUNTS PAYABLE | 0.00 |
| 47-202-050 1 | UNEARNED REV LAND LEASES | 0.00 |
| 47-202-055 1 | UNEARNED REV T-HANGERS | 0.00 |
| 47-202-060 1 | UNEARNED REV TERMINAL LEASE | 0.00 |
| 47-202-065 | UNEARNED REV STORAGE | 0.00 |
| 47-202-070 1 | UNEARNED REV BRINKMAN | 0.00 |
| 47-202-100 7 | ACCRUED COMPENSATION | 0.00 |
| 47-202-114 | 1994 BUILDING DEPOSITS | 5,000.00 |
| 47-202-115 | TERMINAL DEPOSITS | 1,125.00 |
| 47-202-116 | T-HANGER DEPOSITS | 5,250.00 |
| 47-202-117 | STORAGE DEPOSITS | 0.00 |
| 47-202-118 | BRINKMAN DEPOSIT | 8,085.00 |
| 47-202-125 | INTERGOVERNMENTAL PAYABLE | 0.00 |
| 47-202-999 | A/P CREDIT WITH VENDORS | 0.00 |
| 47-207-090 | DUE TO PAYROLL FUND | 0.00 |
| 47-207-100 | AIRPORT MANAGER SEVERANCE | 0.00 |
| 47-207-150 | RESERVE FOR T-HANGERS | 0.00 |
| 47-207-200 | DUE TO PAYROLL | 0.00 |
| 47-207-201 | DUE TO FICA | 0.00 |
| 47-207-202 | DUE TO GROUP INSURANCE | 0.00 |
| 47-207-203 | DUE TO RETIREMENT | 0.00 |
| 47-207-204 | DUE TO FED W/H | 0.00 |
| 47-207-310 | DUE TO CHILD SUPPORT | 0.00 |
| 47-207-303 | DUE TO METLIFE | 0.00 |
| 47-207-502 | DUE TO STANDARD INS DENTAL | 0.00 |
| 47-207-503 | DUE TO AVESIS | 0.00 |
| 47-207-504 | DUE TO AIRLIFE | 0.00 |
| | | 0.00 |

47-207-505 DUE TO MUTUAL OF OMAHA VA

47-207-508 ING VOL LIFE

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KERRVILLE-KERR COUNTY AIRPORT BALANCE SHEET

AS OF: JULY 31ST, 2020

7 -Airport

| ACCOUNT# TITLE | | |
|---|--------------|---------|
| 47-207-509 DUE TO AIRLIFE | 0.00 | |
| 47-207-510 DUE TO AIREVAC | 0.00 | |
| 47-207-511 DUE TO MASA EMERGENT | 0.00 | |
| 47-207-513 DENTAL SELECT | 0.00 | |
| 47-207-514 VISION | 0.00 | |
| 47-207-516 BLUE CROSS BLUE SHIELD DENTAL | 0.00 | |
| 47-207-520 DUE TO VOL LIFE-MUT. OF OMAHA | 0.00 | |
| 47-207-521 SHORT TERM DISAB MUT.OF OMAHA | 0.00 | |
| 47-207-522 LONG-TERM DISAB MUT. OF OMAHA | 0.00 | |
| TOTAL LIABILITIES | 19 | ,460.00 |
| YTIUC | | |
| ===== | | |
| 47-271-000 UNRESERVED FUND BALANCE | 656,326.08 | |
| 47-271-110 COMMITTED FUTURE CONSTRUCTION | 0.00 | |
| 47-271-111 PRIOR PER RESERVE FOR DEPOSITS | 0.00 | |
| TOTAL BEGINNING EQUITY | 656,326.08 | |
| TOTAL REVENUE | 408,917.01 | |
| TOTAL EXPENSES | 458,388.56 | |
| TOTAL REVENUE OVER/(UNDER) EXPENSES | (49,471.55) | |
| TOTAL EQUITY & REV. OVER/(UNDER) EXP. | 606 | ,854.53 |

TOTAL LIABILITIES, EQUITY & REV. OVER/ (UNDER) EXP.

626,314.53

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KERRVILLE-KERR COUNTY AIRPORT
STATEMENT OF REVENUES - BUDGET VS. ACTUAL
AS OF: JULY 31ST, 2020

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-Airport

| WENUES | ORIGINAL BUDGET | CURRENT BUDGET | MONTHLY REVENUE | YEAR-TO-DATE REVENUE | PRIOR YEAR YEAR-TO-DATE | BUDGET REMAINING | % BUDGET REMAINING |
|--|--------------------|---|--------------------|-------------------------|----------------------------|---------------------|-----------------------|
| | | | | | | | |
| ITERGOVERNMENTAL REV. | _ | | | 0.00 | 0.00 | 0.00 | 0.00 |
| 17-300-602 KERR COUNTY CONTRIBUTION | 0 | 0 | 0.00 | 0.00 | 0.00 | 0.00 | |
| 17-300-603 CITY OF KERRVILLE CONTRIBUT | | 0 | 0.00 | 0.00 | 0.00 | 0.00 | |
| 17-300-604 CARES ACT GRANT | 0 | 0 | 0.00 | 0.00 | 0.00 | 0.00 | |
| 17-300-606 TX DOT REIMBURSEMENT | 0 | 0 | 0.00 | 0,00 | 0.00 | 0.00 | |
| TOTAL INTERGOVERNMENTAL REV. | 0 | 0 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| MASE/RENTAL INCOME | | | | | | | |
| 17-325-301 LAND ONLY LEASES | 161,301 | 161,301 | 20,839.74 | 159,771.36 | 134,594.83 | 1,529.64 | |
| 17-325-401 LAND & STRUCTURE LEASES | 0 | 0 | 0.00 | 0.00 | 0.00 | 0.00 | |
| 47-325-601 BRINKMAN HANGER & OFFICE L | | 92,687 | 10,155.39 | 83,978.66 | 57,365.96 | 8,708.34 | |
| 17-325-601 TERMINAL LEASES | 12,833 | 12,833 | 2,116.40 | 13,678.81 | 10,315.52 (| | |
| 17-305-603 T-HANGAR LEASE | 118,200 | 118,200 | 9,571.14 | 114,971.14 | 107,468.10 | 3,228.86 | |
| :7-305-604 VEHICLE RENT SURCHARGE | 3,576 | 3,57€ | 335.57 | 2,074.38 | 2,956.12 | 1,501.60 | |
| 47-305-605 STORAGE RENTAL | 2,520 | 2,530 | 220.00 | 1,890.00 | 1,972.45 | 630.00 | |
| 47-325-625 PARKING LOT LEASES | 4,500 | 4,500 | 83.00 | 4,838.00 | 4,778.00 (| 338.00 | |
| TOTAL LEASE/RENTAL INCOME | 395,617 | 395,617 | 43,321.24 | 381,202.35 | 319,450.98 | 14,414.65 | 3.64 |
| JEL SALES-AVIATION | | | | | | | |
| 47-350-601 FUEL FLOW FEES | 33,000 | 33,000 | 2,877.03 | 27,430.74 | 27,627.58 | 5,569.06 | |
| 47-350-602 OTHER | 0 | 0 | 0.00 | 0.00 | 0.00 | 0.00 | |
| TOTAL FUEL SALES-AVIATION | 33,000 | 33,000 | 2,877.03 | 27,430.74 | 27,627.58 | 5,569.06 | 16.88 |
| ROCEEDS | | | | | | | |
| 47-370-260 SURPLUS PROPERTY SALE | 0 | 0 | 0.00 | 0.00 | 2,000.00 | 0.00 | |
| 47-370-975 INSURANCE PROCEEDS | 0 | 0 | 0.00 | 0.00 | 5,139.10 | 0.00 | |
| 47-370-980 APPROPRIATED FUND BALANCE_ | 0 | | 0.00 | 0,00 | 0.00 | 0.00 | |
| TOTAL PROCEEDS | 0 | 0 | 0.00 | 0.00 | 7,139.10 | 0.00 | 0.00 |
| ISCELLANEOUS | | | | | | | |
| 47-375-601 MISCELLANEOUS | 0 | 0 | 0.00 | 0.00 | 890.24 | 0.00 | |
| TOTAL MISCELLANEOUS | 0 | Ō | 0.00 | 0.00 | 890.24 | 0.00 | 0.00 |
| NTEREST INCOME | | | | | | | |
| 47-380-601 INTEREST INCOME | 0 | 0 | 1.44 | 263.92 | 427.63 | | |
| TOTAL INTEREST INCOME | 0 | 0 | 1.44 | 283.92 | 407.63 | 283.91 | 0.00 |
| OTAL REVENUES | 428,617 | 428,617 | 46,199.71 | 408,917.01 | 355,535.53 | 19,699.99 | 4.60 |
| 12 | | ======================================= | | | | **** | *===== |

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KERRVILLE-KERR COUNTY AIRPORT STATEMENT OF EXPENDITURES - BUDGET vs ACTUAL AS OF: JULY 31ST, 2000

7 -Airport ALARIES & BENEFITS

| (PENDITURES | ORIGINAL BUDGET | CURRENT BUDGET | MONTHLY EXPENDITURES | YEAR-TO-DATE EXP.+ ENCUMB. | PRIOR YEAR YEAR-TO-DATE | UNENCUMB. BALANCE F | % BUDGET REMAINING |
|---------------------------------------|--------------------|-------------------|---------------------------------------|-------------------------------|----------------------------|------------------------|-----------------------|
| | | | · · · · · · · · · · · · · · · · · · · | | | | |
| ALARIES AND BENEFITS | | | | | | | |
| 47-700-100 TENTATIVE BENEFITS | 0 | 0 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| 47-700-101 Airport Manager | 87,550 | 87,550 | 6,734.62 | 70,376.78 | 65,384.77 | 17,173.22 | 19.62 |
| 47-700-102 EXECUTIVE ASSISTANT PART T | I 31,858 | 31,658 | 2,377.13 | 23,902.27 | 23,237.93 | 7,955.73 | 24.97 |
| 47-700-104 Airport Maintenance Staff | 36,007 | 38,007 | 2,923.62 | 30,551.83 | 29,702.05 | 7,455.17 | 19.62 |
| 47-700-150 ACCRUED COMP TIME | 0 | 0 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| 47-700-201 FICA | 12,042 | 12,042 | 917.61 | 9,520.26 | 9,024.48 | 2,521.74 | 20.94 |
| 47-700-002 GROUP INSURANCE | 18,468 | 18,468 | 1,382.70 | 13,827.20 | 13,320.40 | 4,640.80 | 25.13 |
| 47-700-203 RETIREMENT | 20,181 | 20,181 | 1,613.95 | 16,532.17 | 15,125.50 | 3,648.83 | 18.08 |
| 47-700-204 WORKMAN'S COMP | 1,244 | 1,244 | 254.00 | 928.00 | 694.75 | 316.00 | 25.40 |
| 47-700-205 OVERTIME | 0 | 0 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| 47-700-206 BASIC LIFE | 128 | 128 | 10.44 | 104.40 | 106.40 | 23.60 | 18.44 |
| 47-700-207 UNEMPLOYMENT INSURANCE | 0 | 0 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| TOTAL SALARIES AND BENEFITS | 209,478 | 209,478 | 16,214.09 | 165,742.91 | 156,596.18 | 43,735.09 | 20.88 |
| TOTAL SALARIES & BENEFITS | 209,478 | 209,478 | 16,214.09 | 165,742.91 | 156,596.18 | 43,735.09 | 20.68 |

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KERRVILLE-KERR COUNTY AIRPORT STATEMENT OF EXPENDITURES - BUDGET vs ACTUAL AS OF: JULY 31ST, 2020

-Airport RPORT

| (PENDITURES | ORIGINAL BUDGET | CURRENT BUDGET | MONTHLY EXPENDITURES | YEAR-TO-DATE EXP.+ ENCUMB. | PRIOR YEAR YEAR-TO-DATE | | % BUDGET EMAINING |
|---|--------------------|-------------------|-------------------------|-------------------------------|----------------------------|----------------------|----------------------|
| | | · | | | | | |
| CRSONNEL | 6 200 | 6 000 | | 2 246 25 | 4 000 10 | 2 752 63 | AE 66 |
| 7-800-008 PROF. DVMT/TRAINING TOTAL PERSONNEL | 6,000 6,000 | 6,000 6,000 | | 3,246.73 3,246.73 | 4,230.13 4,230.13 | 2,753,27 2,753,27 | 45.89 45.89 |
| JPPLIES | | | | | | | |
| 7-800-101 OFFICE SUPPLIES | 2,700 | 2,700 | 293.33 | 2,390.11 | 954.94 | 309.89 | 11.48 |
| 17-800-100 SMALL TOOLS & EQUIP | 2,000 | 2,000 | 283.09 | 1,355.52 | 1,175.47 | 644.48 | 32.22 |
| :7-800-104 FUEL & OIL SUPPLIES | 4,000 | 4,000 | 0.00 | 1,310.64 | 1,882.35 | 2,689.36 | 67.23 |
| 47-800-10€ JANITORIAL SERVICES | €,800 | 6,800 | 481.50 | 4,495.54 | 892.78 | 2,304.46 | 33.89 |
| 47-800-110 LANDSCAPING | 3,250 | 3,250 | 0.00 | 3,250.00 | 1,446.42 | 0.00 | 0.00 |
| 17-800-112 WEARING APPAREL | 1,000 | 1,000 | 11.85 | 490.80 | 666.47 | 509.20 | 50.92 |
| TOTAL SUPPLIES | 19,750 | 19,750 | 1,069.77 | 13,292.61 | 7,018.43 | 6,457.39 | 32.70 |
| LINTENANCE | | | | | | | |
| 47-800-200 LAND MAINT/MOWING CONTRACT | 37,500 | 37,500 | 7,500.00 | 30,000.00 | 22,500.00 | 7,500.00 | 20.00 |
| 47-800-201 BUILDING & STRUCTURES REPAI | • | 1,500 | 0.00 | 0.00 | 4,247,32 | 1,500.00 | 100.00 |
| 47-800-202 BUILDING & STRUCTURE MAINT. | | 18,000 | 2,827.13 | 40,717.20 | 13,744.12 (| | 126.21- |
| 4T-800-203 VEHICLE MAINTENANCE | 2,500 | 2,500 | 1,120.48 | 2,500.00 | 1,320.85 | 0.00 | 0.00 |
| 47-800-205 AIRSIDE MAINTENANCE | 6,000 | 6,000 | 180.52 | 5,073.33 | 1,447.56 | 926.67 | 15.44 |
| 47-800-215 STORM DAMAGE REPAIRS | 150,655 | 150,655 | 0.00 | 150,654.88 | 0.00 | 0.46 | 0.00 |
| TOTAL MAINTENANCE | 216,155 | 216,155 | 11,628.13 | 228,945.41 | 43,059.85 (| 12,790.07) | 5.91- |
| ROFESSIONAL SERVICES 40-800-302 PROPERTY INSURANCE | 9,200 | 11.574 | 0.00 | 11,574.00 | 7,347.30 | 0.00 | 0.00 |
| 47-800-301 PROPERTY INSURANCE | 750 | 750 | 0.00 | 646.00 | 658.00 | 104.00 | 13.87 |
| 47-800-303 ETABILITY INSURANCE 47-800-305 EQUIPMENT RENTAL | 2,700 | 2,700 | 220.67 | 1.941.83 | 1,628.31 | 758.17 | 28.08 |
| 47-800-305 EQUIPMENT RENTAL 47-800-307 MARKETING | 5,600 | 4,020 | 0.00 | 76.08 | 1,991.64 | 3,944.09 | 98.11 |
| 47-800-301 FARRETING | 8,000 | 8,000 | 400.00 | 4,375.00 | 6,368.50 | 3,625.00 | 45.31 |
| 47-800-311 LEGAL SERVICES 47-800-312 PROFESSIONAL SERVICES | 15,000 | 16,580 | 0.00 | 16,579.83 | 9,450.00 | 0.00 | 0.00 |
| TOTAL PROFESSIONAL SERVICES | 41,250 | 43,624 | 620.67 | 35,192.74 | 27,443.75 | 8,431.16 | 19.33 |
| may amilia | | | | | | | |
| TILITIES 47-800-401 Phone Service - Cell | 1,300 | 1,300 | 100,90 | 1,051.03 | 1,242.78 | 248.97 | 19.15 |
| 47-800-401 Phone Service - Cell 47-800-404 WATER & SEWER | 3,139 | 2,139 | 225.51 | 1,360.32 | 1,438.70 | 778.68 | 36,40 |
| 47-800-406 LIGHT AND POWER | 18,400 | 18,400 | 1,539.48 | 14,471.32 | 14,865.68 | 3,928.68 | 21.35 |
| 47-800-503 DUES AND SUBSCRIPTION | 1,200 | 1,200 | 0.00 | 162.50 | 437,50 | 1,037.50 | 86.46 |
| TOTAL UTILITIES | 23,039 | 23,039 | 1,865.89 | 17,045.17 | 17,984.66 | 5,993.83 | 26,02 |
| APITAL | | | | | | | |
| 47-800-508 RESERVE FOR CAPITAL | 15,000 | 15,000 | 0.00 | 0.00 | 0.00 | 15,000.00 | 100.00 |
| TOTAL CAPITAL | 15,000 | 15,000 | 0.00 | 0.00 | 0.00 | 15,000.00 | 100.00 |
| ONTINGENCY | | | | | | | |
| 47-800-512 CONTINGENCY | 30,800 | 28,426 | 0.00 | 3,900.00 | 2,255.00 | 24,526.00 | 86.28 |
| TOTAL CONTINGENCY | 30,800 | 28,426 | 0.00 | 3,900.00 | 2,255.00 | 24,526.00 | 86.18 |
| TOTAL AIRPORT | 351,994 | 351,994 | 14,597.35 | 301,622.66 | 102,191.82 | 50,371.68 | 14.31 |

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KERRVILLE-KERR COUNTY AIRPORT STATEMENT OF EXPENDITURES - BUDGET vs ACTUAL AS OF: JULY 31ST, 2000

'-Airport

| (PENDITURES | ORIGINAL BUDGET | CURRENT BUDGET | MONTHLY EXPENDITURES | YEAR-TO-DATE EXP. FINCUMB. | PRIOR YEAR YEAR-TO-DATE | UNENCUMB. BALANCE F | % BUDGET REMAINING |
|----------------------------------|--------------------|-------------------|-------------------------|----------------------------|----------------------------|------------------------|-----------------------|
| | | | | | | | |
| TILITIES | | | | | | | |
| 17-801-300 PHONE SERVICES | 1,000 | 1,000 | 138.39 | 997.70 | 791.57 | 2.30 | 0.23 |
| 17-801-301 LIGHT & POWER | 9,000 | 9,000 | 944.14 | 6,006.07 | 5,590.08 | 2,993.93 | 33.27 |
| 17-801-302 PROPANE GAS | 4,000 | 4,000 | 0.00 | 2,161.56 | 1,582.65 | 1,838.44 | 45.96 |
| 17-801-303 WATER & SEWER | 3,800 | 3,800 | 351.21 | 1,963.31 | 1,609.71 | 1,836.69 | 48.33 |
| TOTAL UTILITIES | 17,800 | 17,800 | 1,433.74 | 11,128.64 | 9,574.01 | 6,671.36 | 37.48 |
| TOTAL TERMINAL | 17,800 | 17,800 | 1,433.74 | 11,126.64 | 9,574.01 | 6,671.36 | 37.48 |
| OTAL EXPENDITURES | 579,272 | 579,272 | 32,245.18 | 478,494.21 | 268,362.01 | 100,778.13 | 17.40 |
| EVENUE OVER/(UNDER) EXPENDITURES | (150,655) | (150,655) | 13,954.53 | (69,577.20) | 87,173.52 (| 81,078.14 | 53,82 |

KERRVILLE-KERR COUNTY AIRPORT BALANCE SHEET AS OF: JULY 31ST, 2020

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74,449.21

74,449.21

3 -AIRPORT CAPITAL

| | | |
|--|-----------|---------------|
| SSETS | | |
| ¥ = ≥ ≈ # | | |
| 48-103-100 NOW ACCOUNT | 74,449.21 | |
| 18-103-110 INVESTMENTS | 0.00 | |
| 48-103-115 ACCOUNTS RECEIVABLE-RAMP | 0.00 | |
| 48-103-116 INTEREST RECEIVABLE | 0.00 | |
| 48-103-117 DUE FROM FUND #17 | 0.00 | |
| 48-103-120 DUE FROM OTHER FUNDS | 0.00 | |
| 48-103-125 CONSTRUCTION IN PROGRESS | 0.00 | |
| 46-103-130 CASH RESTRICTED | 0.00 | |
| 48-103-135 INTER GOV REC RESTRICTED | 0.00 | |
| 48-103-155 ACCOUNTS RECEIVABLE | 0.00 | |
| | _ | 74,449.21 |
| TOTAL ASSETS | | 74,449.21 |
| | | 클루쿠바라드리티브드프포그 |
| IABILITIES | | |
| -48-200-110 RETAINAGE PAYABLE | 0.00 | |
| 48-200-110 RETAINAGE FATABLE 48-200-120 LIABS PAYABLE FROM REC RESTR | 0.00 | |
| 48-200-120 DIABS PAIABLE FROM REC RESTR 48-200-140 COK RAMP 2012-2013 | 0.00 | |
| | 0.00 | |
| 48-200-150 COUNTY TXDOT REIMB | 0.00 | |
| 48-202-000 ACCOUNTS PAYABLE | 0.00 | 0.00 |
| TOTAL LIABILITIES | _ | |
| QUITY | | |
| | 56,740.11 | |
| 48-271-000 UNRESERVED FUND BALANCE | 0.00 | |
| 48-271-001 PRIOR PERIOD ADJUSTMENT | 56,740.11 | |
| TOTAL BEGINNING EQUITY | 56,740.11 | |
| TOTAL REVENUE | 90,587.26 | |
| TOTAL EXPENSES | 72,878.16 | |
| TOTAL REVENUE OVER/(UNDER) EXPENSES | 17,709.10 | |

TOTAL EQUITY & REV. OVER/(UNDER) EXP.

TOTAL LIABILITIES, EQUITY & REV. OVER/ (UNDER) EXP.

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KERRVILLE-KERR COUNTY AIRPORT
STATEMENT OF REVENUES - BUDGET VS. ACTUAL
AS OF: JULY 31ST, 2020

PAGE: 8

3 -AIRPORT CAPITAL

| EVENUES | ORIGINAL BUDGET | CURRENT BUDGET | MONTHLY REVENUE | YEAR-TO-DATE REVENUE | PRIOR YEAR YEAR-TO-DATE | BUDGET REMAINING | % BUDGET REMAINING |
|---------------------------------------|--------------------|-------------------|--------------------|-------------------------|---|---------------------|-----------------------|
| HIMBURSEMENTS | | | | | | | |
| 18-350-100 RAMP GRANT TX DOT MATCH | 50,000 | 50,000 | 0.00 | 15,472.50 | 11,608.90 | 34,527.50 | |
| 18-350-200 TX DOT REIMB T-HANGARS | 600,000 | 600,000 | 0.00 | 0.00 | 0.00 | 600,000.00 | |
| TOTAL REIMBURSEMENTS | 650,000 | 650,000 | 0.00 | 15,472.50 | 11,608.90 | 634,527.50 | 97.€2 |
| STERGOVERNMENTAL REV | | | | | | | |
| 48-351-100 KERR COUNTY RAMP GRANT MAT | | 25,000 | 0.00 | 25,000.00 | 25,000.00 | 0.00 | |
| 18-351-101 CITY RAMP GRANT MATCH | 25,000 | 25,000 | 0.00 | 25,000.00 | 25,000.00 | 0.00 | |
| 48-351-102 KERR COUNTY PROJECT MATCH | 0 | 0 | 0.00 | 0.00 | 0.00 | 0.00 | |
| 48-351-103 KERRVILLE CITY PROJECT MAT | | 525,000 | 0.00 | 12,542.00 | 0.00 | 512,458.00 | |
| TOTAL INTERGOVERNMENTAL REV | 575,000 | 575,000 | 0.00 | 62,542.00 | 50,000.00 | 512,458.00 | 0 89,12 |
| ISCELLANEOUS | | | | | | | |
| 46-375-601 MISCELLANEOUS | 0 | 0 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| TOTAL MISCELLANEOUS | 0 | 0 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| RANT REVENUE | | | | | | | |
| 48-400-100 CAPITAL GRANTS TX DOT | 0 | 0 | 0.00 | 0.00 | 0.00 | 0.00 | |
| 48-400-104 RAMP GRANT | 0 | 0 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| TOTAL GRANT REVENUE | 0 | 0 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| THER REVENUE | | | | | | | |
| 48-360-100 INTEREST EARNINGS | 0 | 0 | 0.16 | 30.76 | 64.06 | (30.7€ | 0.00 |
| TOTAL OTHER REVENUE | 0 | 0 | 0.18 | 30.76 | €4.0€ | (30.7€ | 0.00 |
| RANSFERS IN | | | | | | | |
| 48-390-610 TRANSFER IN | 525,000 | 525,000 | 0.00 | 12,542.00 | 0.00 | 512,458.00 | |
| TOTAL TRANSFERS IN | 525,000 | 525,000 | 0.00 | 12,542.00 | 0.00 | 512,458.00 | 97,61 |
| OTAL REVENUES | 1,750,000 | 1,750,000 | 0.18 | 90,587.26 | 61,672.96 | 1,659,412.74 | |
| 4 | | | =========== | * | ======================================= | | 4 4===== |

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KERRVILLE-KERR COUNTY AIRPORT STATEMENT OF EXPENDITURES - BUDGET vs ACTUAL AS OF: JULY 31ST, 2020

8 -AIRPORT CAPITAL apital Outlay

| XPENDITURES | ORIGINAL BUDGET | CURRENT BUDGET | MONTHLY EXPENDITURES | YEAR-TO-DATE EXP.+ ENCUMB. | PRIOR YEAR YEAR-TO-DATE | UNENCUMB. BALANCE | % BUDGET REMAINING |
|--|--------------------|-------------------|-------------------------|-------------------------------|----------------------------|----------------------|-----------------------|
| IRPORT CAPITAL | | | | | | | |
| 48-600-100 CAPITAL OUTLAY TX DOT | 0 | 0 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| 48-600-101 LAND | 0 | ٥ | 0.00 | 0.00 | 0.00 | 0.00 | |
| 49-600-102 BLDGS & STRUCTURES | 0 | 0 | 0.00 | 0.00 | 0.00 | 0.00 | |
| 48-600-103 WATER SYSTEM IMPROVEMENTS | 0 | 0 | 0.00 | 0.00 | 0.00 | 0.00 | |
| 48-600-104 RAMP GRANT | 100,000 | 100,000 | 0.00 | 45,214.36 | 55,634.05 | 54.785.64 | |
| 48-600-105 DRAINAGE IMPROVEMENTS | 0 | 0 | 0.00 | 0.00 | 0.00 | 0.00 | |
| 48-600-106 GRANT MATCH T-HANGER 2019 | 0 | 0 | 0.00 | 0.00 | 0.00 | 0.00 | |
| 48-600-107 TX DOT T-HANGER PORTION | 600,000 | 600,000 | 0.00 | 0.00 | 0.00 | 600,000.00 | |
| 48-600-108 RELOCATE 12/30 PARALLEL TAX | . 0 | 0 | 0.00 | 0.00 | 0.00 | 0.00 | |
| 48-600-109 HORSESHOE BLDG IMPROVEMENT | 550,000 | 550,000 | 0.00 | 14,734.00 | 0.00 | 535,266.00 | |
| 48-600-110 MASTER PLAN | 0 | 0 | 0.00 | 0.00 | 0.00 | 0.00 | |
| 48-600-111 BOX HANGER CONSTRUCTION | 200,000 | 200,000 | 0.00 | 0.00 | 0.00 | 200,000.00 | |
| 48-600-112 CONTRACT SERVICES | 0 | 0 | 0.00 | 0.00 | 0.00 | 0.00 | |
| 48-600-113 INSTRUMENTS & APPARATUS | 0 | 0 | 0.00 | 0.00 | 0.00 | 0.00 | |
| 48-600-114 CROSSWIND RUNWAY | 0 | 0 | 0.00 | 0.00 | 0.00 | 0.00 | |
| 49-600-115 T-HANGER 10% MATCH/SITE PRE | 300,000 | 300,000 | 0.00 | 10,350.00 | 0.00 | 189,650.00 | |
| 48-600-116 MAINTENANCE BLDG RENOVATION | 40,000 | 40,000 | 3,341.40 | 16,707.00 | 0.00 | 23,293.00 | |
| 48-600-120 MOONEY ROOF PROJECT | 0 | 0 | 0.00 | 0.00 | 0.00 | 0.00 | |
| TOTAL AIRPORT CAPITAL | 1,790,000 | 1,790,000 | 3,341.40 | 97,005.36 | 55,634.05 | 1,700,994.64 | · |
| TOTAL Capital Outlay | 1,790,000 | 1,790,000 | 3,341.40 | 87,005.36 | 55,634.05 | 1,702,994.64 | 95.14 |
| OTAL EXPENDITURES | 1,790,000 | 1,790,000 | 3,341.40 | 87,005.36 | 55,634.05 | 1,702,994.64 | 95.14 |
| EVENUE OVER/(UNDER) EXPENDITURES (| 40,000) | (40,000) | 3,341.20) | 3,581.90 | 6,038.91 | (43,581.90 |) 108.95 |

4D. 1-5

KERRVILLE/KERR COUNTY AIRPORT FINANCIAL MANAGEMENT POLICIES EFFECTIVE OCTOBER 1, 2020

ACCOUNTING AND FINANCIAL REPORTING

A. Accounting Basis

The accounting, reporting and budgeting policies of the Airport Board conform to U. S. generally accepted accounting principles ("GAAP") applicable to non-profit organizations.

The Airport Operating fund will use the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. Expenditures generally are recorded when a liability is incurred, as under accrual accounting.

B. Chart of Accounts

The Airport board and/or its financial service provider(s) will use a chart of accounts that substantially conforms to the format and line item content as specified and depicted in Exhibit C of the 2020 Interlocal agreement.

C. Monthly Financial Reports

Monthly reports shall be prepared comparing expenditures and revenues to current budget, for the month and fiscal year-to-date. Financial Reports will be provided to all Board Members, Airport Manager, City Council members, and Kerr County Commissioners.

D. Accounts Pavable

The Accounts Payable process must utilize an approval process for all purchases or withdrawals. In order to ensure adequate internal control, requisitions or purchase orders must be processed through a secondary party such as the Airport Board's financial services provider.

E. Revenue Collections

The Airport Manager and/or the Airport Board's financial services provider shall maintain high collection rates for all Airport revenues by monitoring monthly receivables. They shall follow an aggressive, consistent, yet reasonable approach to collecting revenues to the fullest extent allowed by law for all delinquent lessees and others overdue in payments.

BUDGET DEVELOPMENT

A. Preparation and Adoption

The Airport Manager shall propose a base budget adequate to fund continued operations and maintenance of the airport for the ensuing fiscal year no later than the regularly scheduled Airport Board meeting in April of each year. The budget should include detailed revenues, expenditures, and proposed contribution requests to the airport's owners. The budget should be presented with the five year fiscal forecast and the five year capital improvement plan. Funding for Capital Improvement Projects is separate from funding for annual operating costs, and as a result, a separate contribution should be indicated and split evenly between the owners for these projects.

B. Balanced Budget

The Airport Board budget should be structurally balanced, whereas, recurring revenues are equal to or more than recurring expenditures.

C. Use of Non-Recurring Revenues

Non-recurring revenue sources, such as a one-time revenue remittance, should only be budgeted to fund non-recurring expenditures, such as capital purchases or capital improvement projects (CIP). Non-recurring revenue sources may be used to offset normal expenditures in the event of financial distress, but this should not be a common procedure so as to ensure that recurring expenditures are not funded by non-recurring sources.

RESERVES

A. Contingency

The Airport's operating fund will maintain minimum fund balance and/or working capital balance at a targeted reserve level of three to six months of budgeted operations and maintenance expenditures.

Such fund balance should be used for emergency purposes only, and should be replenished back to the minimum level as soon as reasonably possible.

B. Reserves for Obligations, Commitments and Liabilities

The Airport operating fund will maintain a fund balance, in addition to the Target Fund balance, sufficient to provide for all unpaid obligations, commitments and liabilities of the airport.

C. Reserve for Capital Equipment Replacement with a Useful Life Less Than 20 Years

In addition to A and B above, the Airport operating fund will maintain a reserve for the replacement of capital equipment including vehicles. This reserve should be accumulated over a period of time equal to the useful life of the asset. An amount should be set aside each year which is equal to the annual depreciation of the asset. As a result, the amount of the reserve should be approximately equal to the accumulated depreciation on the effected capital assets. These funds should not be used for operating expenses.

D. Use of Fund Balance/Retained Earnings

Fund balances in excess of contingencies and reserves should be calculated annually during the budget process, and should be used to offset annual operation and maintenance contributions from the owners. Where possible, these balances should be considered as one time sources, and should be used to fund nonrecurring expenses in the budget

PURCHASING

A. Purchasing Authority

The Airport Manager shall make every effort to maximize any discounts offered by creditors/vendors. The Airport Manager will follow state law concerning the amount of the purchase requiring formal bidding procedures and approval by the Airport Board. For purchases where competitive bidding is not required, the Airport Manager shall obtain the most favorable terms and pricing possible

B. Purchasing thresholds

The purchasing agent for the Airport shall have purchasing power without Airport Board approval up to \$20,000.

CAPITAL ASSETS

A. Capitalization Threshold for Tangible Capital Assets.

- 1. Tangible capital items should be capitalized only if they have an estimated useful life of at least two (2) years following the date of acquisition or significantly extend the useful life of the existing asset and cannot be consumed, unduly altered, or materially reduced in value immediately by use and has a cost of not less than \$5,000 for any individual item.
- 2. A capitalization threshold of \$5,000 will be applied to individual items rather than to a group of similar items (i.e. desks, chairs, etc.).
- 3. Computer software, regardless of cost, will not be capitalized.

B. Five-Year Capital Improvement Plan (CIP)

1. The Airport Manager shall annually prepare a five-year Capital Improvement Plan based on the needs for capital improvements and equipment, the status of the Airport's infrastructure, replacement and renovation needs, and potential new projects. Capital projects are improvements or additions to the Airport's physical plant/facilities and become part of the Airport's asset inventory. Capital projects can be further categorized into land, buildings, improvements other than buildings, and infrastructure, which includes roads, sidewalks, bridges, utility lines, etc. Capital costs typically consist of preliminary design, final design, construction, and may involve the acquisition of land or easements. For every project identified in the plan, a project scope and project justification will be provided. Also, project costs shall be estimated, funding sources identified, and annual operation and maintenance costs computed.

2. The Airport Manager is charged with recommending a Capital Improvement Plan to the Airport Board. The Five-Year Capital Improvement Plan shall be filed and adopted with the annual budget.

GRANTS

A. Grant Guidelines

- The Airport Manager shall apply and facilitate the application for those grants that are consistent with the objectives and high priority needs identified by Airport Board.
- 2. Grant funding will be considered to leverage Airport funds. Inconsistent and/or fluctuating grants should not be used to fund on-going programs.
- The potential for incurring on-going costs, to include assumptions of support for grant-funded positions from local revenues, will be considered prior to applying for a grant.
- 4. Unless otherwise specified, grant funds will be considered to be expended first in a project, followed by Airport funds.

B. Grant Review

- 1. All grant submittals shall be reviewed for cash match requirements, potential impact on the operating budget, and the extent to which they meet the Airport Board's goals. If there is a cash match requirement, the sources of funding shall be identified and confirmed prior to application.
- The Airport Manager shall approve all grant submissions and Airport Board shall approve all grant acceptances over \$25,000 and any grant acceptance no matter the dollar amount if a budget adjustment is required.

KERRVILLE/KERR COUNTY AIRPORT BOARD AIRPORT BOARD FINANCIAL MANAGEMENT POLICIES RESERVE CALCULATION

Year Ended September 30, 2021

| | | | Reserve | |
|--------|--|-----------|-------------|---------------------------|
| ltem | | | Amount | |
| Α | CONTINGENCY | \$ | 225,000 | |
| | Six months of \$450k Budgeted Annual Expenditure | | | |
| В | LIABILITIES | | | · |
| | Brinkman Hangar Doors | \$ | 340,000 | Before insurance proceeds |
| | Brinkman TPO Roof | \$ | 125,000 | |
| | Paint Hangar Doors | \$ | 90,000 | |
| | Paint Hangar Roof with TPO | \$ | 35,000 | |
| | Terminal HVAC Replacement | \$ | 33,000 | |
| | Brinkman Lift Station/Septic Conversion | \$ | 36,000 | |
| | Cares Grant Funding | \$ | (69,000) | |
| C | EQUIPMENT REPLACEMENT | | | |
| | Vehicle | \$ | 25,000 | |
| | Subtotal | \$ \$ | 840,000 | • |
| | OPERATING FUND BALANCE, June 2020 | \$ | 593,136 | |
| | Remaining balance | \$ | (246,864) | • |
| NOTES: | | | | • |
| NOTES. | 1. FUTURE REQUIREMENTS | | | |
| | Terminal - Restrooms, Kitchen, Planning | \$ | 100,000 | |
| | Slurry Seal Rwy 03-21 (Estimate) | \$ | 95,000 | |
| | Midfield Exit (Estimate) | \$ | 500,000 | |
| | Mooney Facilities Rehab | | TBD | |
| | 2. TENANT RISKS | | | |
| | Twelve Months of rental income | | | |
| | Mooney | \$ | 78,000 | |
| | AirM or MacD | \$ | 38,000 | |
| | FUTURE REQUIREMENTS and TENANT RISKS | \$ | 811,000 | |
| | Total In Excess Of Fund Balance | <u>\$</u> | (1,057,864) | |

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Page 18 0825 2020 Financial Projections

Statement of Operational and Financial Data Sept 30, 2024

| | | 2020 | | 2021 | | 2022 | | 2023 | | 2024 |
|--------------|----|---------|----|---------|----|----------|----|----------|----|----------|
| REVENUES | В | udgeted | В | udgeted | Р | rojected | Ρ | rojected | P | rojected |
| Leases | \$ | 395,617 | \$ | 427,500 | \$ | 436,000 | \$ | 445,000 | \$ | 454,000 |
| Fuel Flow | \$ | 33,000 | \$ | 20,000 | \$ | 25,000 | \$ | 30,000 | \$ | 35,000 |
| Total | \$ | 428,617 | \$ | 447,500 | \$ | 461,000 | \$ | 475,000 | \$ | 489,000 |
| EXPENSES | | | | | | | | | | |
| Compensation | \$ | 209,500 | \$ | 216,809 | \$ | 221,000 | \$ | 238,000 | \$ | 243,000 |
| Other | \$ | 204,117 | \$ | 230,691 | \$ | 240,000 | \$ | 237,000 | \$ | 246,000 |
| Total | \$ | 413,617 | \$ | 447,500 | \$ | 461,000 | \$ | 475,000 | \$ | 489,000 |
| NET | \$ | - | \$ | - | \$ | - | \$ | - | \$ | _ |

NOTES:

A. Budgeted Leases for FY 2021 are 100% of all available facilities

Projected Revenue from leases have been increased 2% per year from FY2021 base

No projected future leases or tenant risks are included in the Projected amounts - see below

B. Projected Compensation have been increase 2% per year from FY 2021 base

Projected Compensationincludes \$13,000 in FY2023 and FY2024 for part-time maintenance employee

C. Budgeted FY2020 Expenses does not include \$150,650 of repairs covered by insurance

| Potential Future Le | ases | | Potential Te | nant Risks | |
|------------------------------------|--------|--------------|-------------------|------------|------------|
| | Est. A | nnual Income | | Ann | ual Income |
| Four T Hangars (\$4/sf) | \$ | 22,176 | Mooney | \$ | 78,000 |
| Horseshoe (\$4.50/sf) | \$ | 44,100 | Brinkman tenants: | | |
| Land Rent 2 pads (\$0.25) | \$ | 6,175 | AirMethods, or | \$ | 38,000 |
| 1700 Airport Loop (\$12/sf) | \$ | 30,000 | MacDonald | | |
| Christensen Land Lease (\$0.24/sf) | \$ | 67,954 | | | |
| | \$ | 170,405 | | Ś | 116.000 |



Page 19 0825 2020 Capital Projection for the years ended September 30, 2024

| | | 2020 | | 2021 | | 2022 | | 2023 | | 2024 |
|------------------------------|-----|---------|-------------|-----------|---------|-----------|-----------|-----------|---------|-----------|
| REVENUES | | | | | | | | | | |
| TxDOT | | | | | | | | | | |
| RAMP | \$ | 50,000 | \$ | 50,000 | \$ | 50,000 | \$ | 50,000 | \$ | 50,00 |
| T-Hangars | \$ | 75,000 | \$ | 525,000 | | | | | | |
| Runway and Apron | | | | | \$ | 1,620,000 | | | | |
| CARES Grant | | | \$ | 69,000 | | | | | | |
| EDA Grant | | | | | | | | | | |
| Improve Twy D and utilites | | | | | \$ | 150,000 | | | | |
| Renovate Rwy 03-21 | | | | | | | \$ | 990,000 | | |
| Taxiway extension, west side | | | | | | | | | \$ | 1,700,00 |
| Intergovernmental | | | | | | | | | | |
| RAMP | \$ | 50,000 | \$ | 50,000 | \$ | 50,000 | \$ | 50,000 | \$ | 50,00 |
| County and City- T-hangars | \$ | 10,350 | \$ | 289,650 | | | | | | |
| County and EIC- Horseshoe | \$ | 19,635 | \$ | 280,365 | \$ | 250,000 | | | | |
| County and EIC- Box Site | | | \$ | 200,000 | | | | | | |
| Brinkman Doors and Roof | | | \$ | 465,000 | | | | | | |
| Paint Hangar Doors and Roof | | | | | \$ | 125,000 | | | | |
| 10% TxDOT Runway, Apron | | | | | \$ | 180,000 | | | | |
| Slurry Seal Twy F (03-21) | | | | | | | | | \$ | 95,00 |
| Runway 12/30 Midfield Exit | | | ~~~~· | | | • | | 1 1 1 A | \$ | 500,00 |
| From Operations | \$ | 34,000 | | | | | | | | |
| Total | \$ | 238,985 | \$ | 1,929,015 | \$ | 2,425,000 | \$ | 1,090,000 | \$ | 2,395,00 |
| EXPENDITURES | | | | | | | | | | |
| Ramp Grant | \$ | 100,000 | \$ | 100,000 | \$ | 100,000 | \$ | 100,000 | \$ | 100,00 |
| T Hangars | \$ | 85,350 | \$ | 814,650 | | | | | | |
| Runways, Apron | | | | | \$ | 1,800,000 | | | | |
| Lift Station, Terminal HVAC | | | \$ | 69,000 | | | | | | |
| 1700 Airport Loop | \$ | 34,000 | | | | | | | | |
| County and EIC- Horseshoe | \$ | 19,635 | \$ | 280,365 | \$ | 250,000 | | | | |
| County and EIC- Pads | | | \$ | 200,000 | | | | | | |
| Brinkman Doors and Roof | | | \$ | 465,000 | | | | | | |
| Paint Hangar Doors and Roof | | | | | \$ | 125,000 | | | | |
| Improve Twy D and utilities | | | | | \$ | 150,000 | | | | |
| Renovate Rwy 03-21 | | | | | Þ | 150,000 | \$ | 800 000 | | |
| Taxiway extension- west side | | | | | | | ş | 990,000 | ė | 1 700 00 |
| 1 | | | | | | | | | \$ • | 1,700,00 |
| Sturry Seal Twy F (03-21) | | | | | | | | | \$ | 95,00 |
| Runway 12/30 Midfield Exit | , | 220 005 | _ | 4 030 045 | | 3 435 000 | | 4 000 000 | \$ | 500,00 |
| Total | · . | 238,985 | > | 1,929,015 | \$ ^ | 2,425,000 | \$ | 1,090,000 | \$ | 2,395,000 |
| NET | \$ | | \$ | - | \$ | - | \$ | - | Ş | |

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Capital Projection for the years ended September 30, 2024 Page 20

| NOTES | | | | | | | out F |
|---|-----|---------|---|------------------|----|-----------|-------|
| | | | | | | | |
| City and County | | | | County and EIC | | | |
| T Hangars | \$ | 300,000 | • | Horseshoe | \$ | 550,000 | |
| Doors and Roof Brinkman | \$ | 465,000 | | Pads | \$ | 200,000 | |
| Doors and Roof Paint | \$ | 125,000 | | | • | • • • | 1 |
| Runway Apron Rehab 10% | \$ | 180,000 | | CARES | • | · ····= | |
| Midfield exit | \$ | 500,000 | •• | Terminal HVAC | \$ | 33,000 | |
| Slurry Seal Twy F (03-21) | \$ | 95,000 | • | Lift Station | \$ | 36,000 | |
| Airport | | | ···· · · | | | | 1 |
| 1700 Airport Loop | \$ | 34,000 | | EDA Grants | • | | |
| *************************************** | | | | Twy D, Utilities | \$ | 150,000 | |
| Other Improvements | | | | Renovate 03-21 | \$ | 990,000 | - 1 |
| Control Tower | TBD | | | Twy ext- west | \$ | 1,700,000 | |
| Water pressure improvements | TBD | | | <u> </u> | | | 1 |
| Runway Protection Zone Rwy 30 | TBD | | | | | | _1 |

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KERRVILLE -KERR COUNTY AIRPORT - T Hangar Project 18HGKERRV Page 1 of 2 - Construction Costs, Hangar Size and Number, Rent

0824 2020

| Base Bid | • | 10 | 10 T-hangars | | | | | | |
|----------------------------|--------------|--------|--------------|-------------|---------------|---------------------|----------|-------------------|-----|
| Garver OPC, August 5, 2020 | \$ 1,674,000 | SF | Rent/month | Annual Rent | Rent PSF/Year | # of Units | Total sf | Total Rent | |
| Regular, 42' door | I | 1071 | \$ 369.63 | \$ 4,435.50 | \$ 4.14 | 9 | 6426 | \$ 26,613.00 | |
| Medlum. 42' door | | 1206 | \$ 385.18 | \$ 4,622.10 | \$ 3.83 | 2 | 2412 | 2412 \$ 9,244.20 | |
| Large with 45' doors | | 1471.5 | \$ 442.44 | \$ 5,309.33 | \$ 3.61 | 2 | 2943 | 2943 \$ 10,618.65 | |
| | | | | | , | 10 | 11781 | \$ 46,475.85 | |
| | | | | | | | | \$ 3.94 psf | psf |
| Deductive Alternate | | 60 | 8 T-hangars | | | | | | |
| Garver OPC, August 5, 2020 | \$ 1,463,000 | 75 | Rent/month | Annual Rent | Rent PSF/Year | # of Units | Total sf | Total Rent | |
| Regular, 42' door | | 1071 | \$ 369.63 | \$ 4,435.50 | \$ 4.14 | 4 | 4284 | 4284 \$ 17,742.00 | |
| Medium. 42' door | <u> </u> | 1206 | \$ 385.18 | \$ 4,622.10 | \$ 3.83 | 2 | 2412 | 2412 \$ 9,244.20 | |
| Large with 45' doors | ! | 1471.5 | \$ 442.44 | \$ 5,309.33 | \$ 3.61 | 2 | 2943 | 2943 \$ 10,618.65 | |
| | J | | | | | 8 | 6896 | 9639 \$ 37,604.85 | |
| | | | | | | | | \$ 3.61 | psf |
| Deductive Alternate II | | 9 | 6 T-hangars | | | | • | | |
| Garver OPC, August 5, 2020 | \$ 1,296,000 | SF | Rent/month | Annual Rent | Rent PSF/Year | # of Units | Total sf | Total Rent | |
| Regular, 42' door | | 1071 | \$ 369.63 | \$ 4,435.50 | \$ 4.14 | 2 | 2142 | 2142 \$ 8,871.00 | |
| Medium. 42' door | <u>L</u> | 1206 | \$ 385.18 | \$ 4,622.10 | \$ 3.83 | 2 | 2412 \$ | \$ 9,244.20 | |
| Large with 45' doors | L | 1471.5 | \$ 442.44 | \$ 5,309.33 | \$ 3.61 | 2 | 2943 | 2943 \$ 10,618.65 | |
| | • | | | | | 9 | 7497 | 7497 \$ 28,733.85 | |
| | | | | | | | | \$ 3.83 psf | psŧ |
| Deductive Alternate iii | | 4 | 4 T-hangars | | | | • | | |
| Garver OPC, August 5, 2020 | \$ 1,129,000 | SF | Rent/month | Annual Rent | Rent PSF/Year | # of Units Total sf | | Total Rent | |
| Regular, 42' door | | 1071 | \$ 369.63 | \$ 4,435.50 | \$ 4.14 | 0 | 0 | • | |
| Medium. 42' door | | 1206 | \$ 385.18 | \$ 4,622.10 | \$ 3.83 | 7 | 2412 \$ | \$ 9,244.20 | |
| Large with 45' doors | | 1471.5 | \$ 442.44 | \$ 5,309.33 | \$ 3.61 | 2 | 2943 | 2943 \$ 10,618.65 | |
| | • | | | | | 4 | 5355 | 5355 \$ 19,862.85 | |

2

Mary Rohrer

From:

Mary Rohrer <mrohrer@kerrvilleairport.com>

Sent:

Monday, August 24, 2020 4:27 PM

To: Subject: Michael Van Vliet; 'Eusebio Torres' KERV - T Hangar Project 18HGKERRV

Attachments:

0824 2020 Proforma T Hangar Project TxDOT.pdf; 0824 2020 Proforma T Hangar Project

TxDOT.xlsx; 2020-08-04 ERV - T-Hangar Development - EOPC (Preliminary).pdf

Hi Michael and Chevy,

As I discussed with Michael few weeks back, attached is a very simple proforma spreadsheet. Based on the hangar costs from Garver also attached, the funding available, and the anticipated rent collected from the hangars; I cannot recommend the Airport Board proceed with the T hangar project as currently programmed.

My concerns:

- 1. Construction costs unfunded; \$230,000 to \$775,000 shortfall depending on scope definition.
- 2. Time it takes for rental income to cover the cost of investment is too long; 36 to 57 years to payback costs.
- 3. Per unit cost of hangar excessive; the unit cost of the least costly hangar configuration is \$280,000, for one T hangar.

In the "Agreement between Sponsor (Airport) and Engineer for Professional Services", it states: "All services under this agreement shall be performed under direct supervision of the Agent (TXDOT)", and "The Agent will act as referee in all questions arising under the terms of Agreement, and Agent's decisions shall be final and binding."

TxDOT as Agent is free to move forward as currently programmed; however, I prefer collaboration and communication. I request we meet and establish a successful project scope which meets both, Sponsor's and Agent's, objectives and is executed within mutually established budget and timeline.

I can meet you both at the TxDOT office in Austin, (masked and social distanced), on Wednesday afternoon at 2pm (or Thursday or Friday afternoon this week, if preferred) and refine objectives and define a course of action.

Thank you in advance for your time and consideration.

Thanks,
Mary L. Rohrer, P.E.
Airport Manager
Kerrville/Kerr County Airport
Office 830-896-9399 / Cell 210-380-1559
mrohrer@kerrvilleairport.com

KERRVILLE -KERR COUNTY AIRPORT- T Hangar Project 18HGKERRV Page 2 of 2 -Funding, Cash Flow and Payback

0824 2020

| 10 T Hangars | \$(1,674,000) | 000009 | 30000 | \$ (774,000) | Annual Rent | 46,476 | 46,476 | 46,476 | 46,476 | 46,476 | 46,476 | 46,476 | 46,476 | 46,476 | 46,476 | 46,476 | 46,476 | 46,476 | 46,476 | 46,476 | 46,476 | 46,476 | 46,476 | 46,476 | 46,476 | | 929,517 | 929,517 | 1000 117 17 | (000,4,0,1) | (144,403) | \$ 167,400 |
|----------------|----------------|--------|---------|--------------|------------------|----------------|----------|----------|----------|----------|----------|----------|-----------|----------|-----------|-----------|-----------|-----------|-----------|--------|-----------|--------|--------|-----------|-----------|-------------|---------|-------------------|--------------|-------------------|-----------------|---------------------------------|
| 1 | ٧, | | | Ψ, | Year | ا ۱ | 7 | m | 4 | ιυ | 9 | 7 | 90 | თ | ព | 11 | 17 | 13 | 14 | 15 | 16 | 17 | 18 | 13 | 2 | | |) yrs | | | | a |
| Base Bld | Garver OPC | TxDOT | Airport | Unfunded | | | | | | | | | | | | | | | | | | | | | | | | Cash Flow, 20 yrs | | Mot Mot | Darback Verse | Cost Per Unit |
| 8 T Hangars | \$ (1,463,000) | 000009 | 30000 | (563,000) | Annual Rent | 37,605 | 37,605 | 37,605 | 37,605 | 37,605 | 37,605 | 37,605 | 37,605 | 37,605 | 37,605 | 37,605 | 37,605 | 309'48 | 37,605 | 37,605 | 37,605 | 37,605 | 37,605 | 37,605 | 37,605 | | 752,097 | 752,097 | 14 463 0001 | (1,465,000) | (710,303) | 182,8 |
| ∞ | * | | | ₩ | Year | ļ , | 7 | m | 4 | s | 9 | 7 | 00 | თ | 음 | Ħ | 17 | 13 | 14 | 13 | 16 | 11 | 18 | 5 | 8 | | 1 1 | yrs S | | | , | 4 ? |
| Deduct ALT | Garver OPC | TXDOT | Airport | Unfunded | | | | | | | | | | | | | | | | | | | | | | | | Cash Flow, 20 yrs | 4 | Mot | Davhack Voors | Cost Per Unit |
| 6 T Hangars | \$(1,296,000) | 000009 | 300000 | (396,000) | Year Annual Rent | 28,734 | 28,734 | 28,734 | 28,734 | 28,734 | 28,734 | 28,734 | 28,734 | 28,734 | 28,734 | 28,734 | 28,734 | 28,734 | 28,734 | 28,734 | 28,734 | 28,734 | 28,734 | 28,734 | 28,734 | • | 574,677 | 574,677 | 1000 300 17 | (1,236,000) | (125,353) AS | \$ 216,000 |
| = | | | | | Year | - | 7 | m | 4 | S | 9 | 7 | 00 | O | ដ | 11 | 12 | 13 | 7 | 15 | 16 | 17 | 18 | 51 | 20 | | | 20 yrs | • | | 2 | <u>د</u> ج |
| Deduct ALT II | Garver OPC | TXDOT | Airport | Unfunded | | | | | | | | .* | | | | | | | | | | | | | | | | Cash Flow, 20 yrs | | MACSUMERR | Daubach Veers | Cost Per Unit |
| 4 T Hangars | \$ (1,129,000) | 000009 | 300000 | (229,000) | ar Annual Rent | 1 19,863 | 2 19,863 | 3 19,863 | 4 19,863 | 5 19,863 | 6 19,863 | 7 19,863 | 8 19,863 | 9 19,863 | 10 19,863 | 11 19,863 | 12 19,863 | 13 19,863 | 14 19,863 | 19,863 | 16 19,863 | 19,863 | | 19 19,863 | 20 19,863 | | 397,257 | 397,257 | 14 4 30 0000 | (1,123,000) | (54/1767) | \$ 282,250 |
| Deduct ALT III | Garver OPC | FxDOT | Airport | Unfunded | Year | | | | | | | | | | 7 | | • | | - | 77 | • | *** | 17 | - | . 4 | | | Cash Flow, 20 yrs | | nivesument Not | Dauhark Voors | rayback, reals Cost Per Unit |

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AGENDA ITEM 4G 1- UPDATE ON JULY 30, 2020 WIND STORM

Repair Items

| 1 Brinkman Hangar North Hangar Door | Costs | Vendor | Submitted to Adjuster? Work complete? | Work complete? |
|--|-----------------------|--------------|---------------------------------------|----------------|
| a. Cost to re-install existing door | Pending | Alamo Door | ou | yes |
| b. Cost to replace north door system | \$ 168,325 Alamo Door | Alamo Door | yes | 2 |
| c. Connect electrical todoor openers | \$ 500 | Priour Elect | yes | yes |
| Reinstall and replace roof insulation | Pending | | 10 | yes |
| Inspect roof for damage | Pending | Cypress | ou | OL |
| 2 Wood Fence along Al Mooney Road Repair fence and lighting | | | | |
| a. Cost to fix hole in fence | \$ 650 | 650 Secor | 00 | yes |
| b. Cost to repair broken fence (460 LF) | Pending | Secor | ou | _ e |
| c. Repair electrical to red lights | \$ 1,200 Priour | Priour | yes | 9 |
| 3 Other Items | | | | |
| a. Damage to Runway Lighting | Pending | F&W | no | Ou |
| Costs to date (8/25/2020) | \$ 170,675 | | | |

492 -1-3

MEMORANDUM

TO:

Airport Board Members

CC:

Tom Mosier, Jonathan Letz, James Robles, and EA Hoppe

FROM:

Mary Rohrer

DATE:

August 25, 2020

RE:

AGENDA ITEM 4G.2 - FY 2020 Capital Projects Update



Work Package 1 - Ten T Hangars

Budget, \$900,000 (County share \$150,000; City share \$150,000; TxDOT Grant \$600,000)

Estimate of FY 2020 Spend- City/County= \$5,175 each

Estimate of FY 2021 Spend- City/County= \$144,825 each

- May 7 TxDOT signed Garver's engineering services agreement. Paid 10% of engineering fee to TxDOT to commence work, \$10,350, City/County Paid= \$5,175.
- May 14 TxDOT, Garver and Selection Committee attended a Pre-Design Conference virtual meeting. T hangars design for 42' and 45' wide doors and 14' door height.
- June 3- Preliminary concept site plan approved by Airport Selection Committee
- June 29 Garver issued Preliminary Engineering Report, PER, which includes site plans, cost estimates, alternates for TxDOT and Airport's review.
- July 14- Online meeting with TxDOT, Garver, TxDOT and KERV Selection Committee-jointly reviewed PER. Scope reviewed for 10 T Hangars and pad area for two future box hangars. Proposed site grading and utilities reviewed. Removed proposed restroom and associated utilities from scope to reduce costs. Discussed Garver estimated fee (\$200,000) for construction administration and onsite services during hangar construction. Risk-TxDOT engineer's opinion of probable cost is \$1.6m.
- August 5- Received 75% plan set for airport review. Meeting to be scheduled to review plans with Garver and TxDOT
- August 24- Mary Rohrer sent letter regarding unfunded construction costs, long payback and high unit cost TxDOT, requested meeting.
- August 25-75% Plan check meeting postponed
- Dates below AT RISK
- TBD- City/County/TxDOT and permit received
- September- Bid process by TxDOT; posting documents, pre bid meeting at Airport, reviewing bids and preparing construction contract
- October- Airport pays 10% share of TxDOT's construction budget, \$66,600, (less engineering fees paid in June) about \$56,250. City/County Share is \$28,125 each



- October/November- Mobilize to site, remainder of City/County \$300,000 contribution is \$233,400. Share of remaining cost, City/County Share is \$116,700 each; paid monthly as work progresses
- Construction Site and buildings 6 months

Work Package 2 - Site work for Box Hangars -

<u>Budget, \$200,000</u> (County Share \$100,000; EIC share \$100,000)

Estimate of FY 2020 Spend- EIC/County= \$10,000 each

Estimate of FY 2021 Spend- EIC/County= \$90,000 each

- April Fee proposal from Garver received for engineering work to design box hangar site work.
- June- Approved Concept Plan has two box hangar pads vs three pads initially proposed to County and ElC.
- July 17- Presented box hangar pad exhibit during PER review call. TxDOT will no longer allow the site grading of pad to be included in the T hangar bid. Airport will need to contract separately
- August Prepare mass grading plan for box hangar area. Design fee estimate is = \$20,000. EIC/County share= \$10,000 each
- September- After TxDOT T-hangar contractor is selected, obtain cost to grade pads
- October Mobilize to site
- October/November- Commence marketing to future pad users, assuming delivery method to pad tenants as a ground lease.
- November/December/January- Grading complete (8-12 weeks) concurrent with T hangar site
 work, and site construction costs paid monthly, estimated construction costs=\$180,000.
 EIC/County Share = \$90,000 each
- February/March 2021- Pads complete
- April 2021- Aircraft access to pads ready

Work Package 3 - Horseshoe, Phase 1

Budget \$550,000 (County share \$275,000; EIC share \$275,000)

Phase 1- Demo and Site work= \$300,000

Phase 2- Building shell=\$250,000

Estimate of FY 2020 Spend- EIC/County= \$39,818

Estimate of FY 2021 Spend- EIC/County= TBD

- January- Asbestos removal work complete, costs for testing and abatement= \$14,835,
 EIC/County Paid= \$7417 each
- March Horseshoe (including red iron and roof), Stress test room, Telephone room and plan room, ready for demo.
- April -Fee package from Garver received. Garver proceeded with submittal of FAA Forms 7460 and OE/AAA. Fee = \$4800, EIC/County Share= \$2400 each



- April 21-Garver submitted Form 7460 to FAA for demo of the Horseshoe and associated buildings. Standing by to submit FAA form for proposed hangar configuration.
- August 10, received approval by FAA and stakeholders commence demo work, budget =\$60,000,
 EIC/County share=\$30,000 each
- Budget for installing new hangar building in-lieu of renovation is in process. Same parameters as
 existing building. Scope defined as 140' by 70 ft hangar shell, 9800 sf (Door 70' by 20' high)
 installed on existing slab.
- Ongoing- Once tenant is identified and their needs defined, develop design package for hangar shell and site layout.
- TBD Commence work

| · _ · . | August | Agenda Item 4G.3 Leasing Update | |
|-------------|---|--|----|
| | ! | | |
| 4-05-4- | | 9730 XXII | |
| Acct Code | DESCRIPTION | | |
| | Land; Land and Structure Leases | Notes | |
| 301 | Land Tenants | | |
| | Air Evac | | |
| | Apache Springs | | |
| | Drane, Steven | | |
| | Guadalupe Aviation | | |
| | Kerrville Aviation (North) | | |
| | South Texas Refueling | | |
| | Stieren, George | | |
| | PROSPECT- Box Hangar Development | Christiansen-ground lease 6.5 acres, presentation today. | |
| 401 | 1,1, | · | |
| 401 | Land and Structure Tenants: Flying Diesel | | , |
| | Kerrville Aviation (South) | | |
| | Mooney Horseshoe | | |
| | 1700 Airport Loop | Complete in about 30 days, 2500sf space, stop byl | - |
| | zioo mi horr cooh | Opportunities | |
| | · | Portion of Airport Maint Office, \$40k budget to subdivide, work started July 20 | |
| | <u> </u> | Horseshoe-Interested party visited airport on May 13 | |
| | | Bidg 27 600sf enclosed, plus patio | |
| <u> </u> | | Biog 27 Goost Efficiency, plus perio | |
| 601 | | Notes | |
| | Tenants | | |
| | Air Methods | | |
| | MacDonald Companies | | |
| | Richardson Aviation | | • |
| | Walters, Corey | 1 | |
| | Air Ops Int'l- Office 1.09 | | _ |
| | | Opportunities- NONE | |
| 602 | Terminal | Kotes | |
| | Tenants | | |
| | Blille, Ron | | |
| | Grassell | | |
| | Hill Country Aviation (Dave Bryant) | | |
| | Kerrville Aviation (2 offices) | j | |
| | Davenport | 10. Table Manual | _, |
| | | Opportunities- NONE | |
| | | Waiting list for office | |
| 603 | - المحمد | Notes | |
| | Tenants | Opportunities | |
| | Hangars A-B, 16 Units | | |
| | Hangars C-D, 12 Units | | |
| | Paint Hangar, 4 units | Two offices in Paint Hangar, 325sf and 225sf | |
| | | Two Box Hangar pads-land lease | |
| | | Hangar E, 10 units: | |
| | | Waiting List= 21 | |
| | | New Aircraft to KERV= 17 | - |
| | | On field Aircraft= 5 | |
| |] | | |
| 605 & 625 | | Storage Rent and Long Term Parking | |
| | Tenants | Opportunities | |
| | Storage | | |
| 605 | 4 units, 3 leased | One vacant storage space | |